MINUTES OF MEETING OF BOARD OF TRUSTEES AND BOARD OF TRUSTEES EXECUTIVE COMMITTEE OF TALLAHATCHIE GENERAL HOSPITAL

January 22, 2019

On this date at the hour of 11:30 a.m., the Board of Trustees and Board of Trustees Executive Committee met in regular session in the board room at the Administration House with the following trustees and personnel, to wit:

David Hargett, Trustee District One Isaac W. Sayle, Trustee District Two Gerry Speir, Trustee District Three Morris Murphey, Trustee District Four Willie Lockett, Trustee District Five Jim Blackwood, Administrator Buddy McRae, Chief Operating Officer Joey Brunson, Chief Financial Officer Rani Richard, Finance Department

Trustee Lockett opened the meeting with prayer.

The minutes of the December 20, 2018 meeting were presented. A motion was made by Trustee Hargett to approve the minutes from the last meeting. The motion was seconded by Trustee Sayle with all Trustees voting "Aye" in favor of the motion.

Mr. Brunson gave the Board copies of the statistics for the providers showing their production in the hospital and the clinic for the month of December 2018. The Board reviewed the statistics and questions were asked and answered.

Mr. Brunson presented the report of the Finance Committee for December 2018 financials to the Board. Questions were asked and answered about this report. A motion was made by Trustee Sayle to approve the report of the Finance Committee for December 2018. The motion was seconded by Trustee Sayle with all Trustees voting "Aye" in favor of the motion.

Mr. Brunson and Mr. Blackwood also presented for approval the emergency purchase of an HVAC unit for the Heffner House. The old unit went out in July of 2018 and the new unit was installed and payment was rendered on July 18, 2018 to Boyd Coker. Trustee Murphey made the motion that we approve this emergency purchase. Trustee Lockett seconded the motion with all Trustees voting "Aye" in favor of the motion.

Mr. Blackwood circulated the Administrator's comments, a copy of which appears as Exhibit 1 hereto and is incorporated herein by reference. Questions were asked and answered concerning the Administrator's comments.

Mr. McRae circulated the Quality Report and HCAHPS Report for December 2018.

Mr. McRae also presented two new forms for review and approval. These forms are: 1) Constant Observer Flow Sheet and 2) Patient Safety Checklist/Suicide Precautions. Mr. McRae reported that these forms were to be implemented to complete our plan of action pursuant to our DNV/CMS survey. A motion was made by Trustee Sayle to approve these forms. Trustee Hargett seconded the motion with all Trustees voting "Aye" in favor of the motion.

Mr. McRae also present the following reports:

- 1) Physical Environment Management Plans Annual Evaluation (December 2018);
- 2) Hazard and Vulnerability Assessment Tool December 2018;
- 3) Summary of 2018 ISO 9001-2015 Audit;
- 4) Hospital Quality Scorecard 2018;
- 5) 2018 Annual Infection Control Report; and
- 6) Annual CAH Program Evaluation for 2018.

After review and discussion of these reports, a motion was made by Trustee Hargett to approve these reports. Trustee Murphey seconded the motion with all Trustees voting "Aye" in favor of the motion.

Further, Mr. McRae also reported that our strategic plan for the hospital needed to be amended pursuant to the DNV/CMS Survey. Mr. McRae presented the major

points of the TGH Strategic Plan. A motion was made by Trustee Hargett to approve to approve the TGH Strategic Plan. Trustee Murphey seconded the motion with all Trustees voting "Aye" in favor of the motion.

There being no further matters for discussion, the Board adjourned.

Administrator's Comments - Meeting of January 22, 2019

<u>Nursing Home</u> – We have received our new nursing home rate letter from the Division of Medicaid. Our new rate is \$227.65, up from \$ 219.70 last quarter. The increase is attributed to improved case mix scores.

ACO Preparation – We have now gone live with participation in the Mississippi Hospital Association sponsored "Accountable Care Organization" ("ACO"). The initial go-live involves on-boarding key staff in reporting acuity scores of the Medicare patients that use our organization for their primary health care (referred to as "Attribution"), as well as quality scores. The first year of our participation in this program will largely involve capturing this data and establishing a benchmark for our overall Medicare spending, as well as establishing population health initiatives, which as you know, we have already initiated. The potential financial benefit to our organization will be realized in Year 2 of the program, at which time we will receive a portion of the savings created by the total program.

<u>Population Health Initiatives</u> — We will be implementing the changes we have been contemplating on our population health initiatives in the next few weeks. These action items have been incorporated into the action items that are required for participation in the ACO. These items include using existing staff at our clinics, revise care plan models, and possible use of PRN staff.

TGH Discount Pharmacy – We have completed enrollment of all applicable payors (most recently Medicaid) with the exception of CVS/Caremark. Still no further word on our application with that network. We have also activated our NCPDP number for TGH Discount Pharmacy and are no longer operating under the Power of Attorney with Southern Discount Drugs. We are installing the new floor in the front retail area of the pharmacy, which should be open to the public by our meeting. There will be a few additional improvements to the building, such as exterior paint and landscaping, which we will complete in the spring. We had 3,729

prescriptions filled in December, up slightly from the 3,710 prescriptions that we filled in November.

<u>LED Lighting Project</u> – As discussed at our last meeting, we have checked references on Mississippi Energy Solutions, LLC. All references came back positive. In the meantime, we also coincidentally received a call from another vendor that offers similar services. We will discuss each of these items in more detail at the meeting.

<u>Tutwiler Clinic and Sister Cora Lee</u> – Sister Cora Lee Middleton has informed us that she is ready to retire. Sister Cora Lee has served the Tutwiler community faithfully for over 30 years and has fulfilled all of the contractual requirements required of her since our acquisition of Tutwiler. The intermediate management staff is performing well, and while we will certainly miss Sister Cora Lee, we are comfortable that we have the required staff in place to ensure ongoing operations. Sister Cora Lee will officially retire in March. More information to come on a reception in her honor.

Legal Matters:

The Estate of William Brewer, Sr. – No new developments.